



BOARD MEETING
 382 NORTH SUNCOAST BOULEVARD
 CRYSTAL RIVER, FL 34429

DECEMBER 5, 2018
 9:00 A.M.

AGENDA

Conference Call # 1-800-444-2801
Access Code: 8378634

I	Call to Order, Welcome, and Introductions		Darla Huddleston
II	Public Input		Darla Huddleston
III	Approval of Agenda		Darla Huddleston
IV	Consent Agenda		Darla Huddleston
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V	Action Items		Sonya Bosanko
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VI	Treasurer’s Report		JJ Kenney
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VII	Executive Director’s Report		Sonya Bosanko
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VIII	New/Unfinished Business		Darla Huddleston

NEXT MEETING DATE: FEBRUARY 6, 2019

XI PUBLIC INPUT: Public Input is a time set aside for comments from the general public. Comments must be kept to a 3-minute limit and a speaker’s card must be completed and submitted to the Board Chair. The Chair will open the meeting to public discussion at various times during the meeting at his/her discretion.

**Early Learning Coalition of the Nature Coast
Draft Board Meeting Minutes
August 1, 2018**

Members Present: Linda Barber Gailen Spinka Sue Fogarty Dana Moxley Brian Coleman
Jeanne Harris-Lively

Members Present Via Phone: Heid Rand Blake Fugate Sonya Warden Alexa Mills Dale French
Beverly Goodman

Members Absent: Connie Mahan Darla Huddleston Barbara Locke Robert Bradburn Tamar Jones
Rob Wardlow JJ Kenney

Staff Present: Sonya Bosanko Ingrid Schaper Desirae Rickman Sheri Ellis Tonya Hiers
Sandra Woodard (via phone)

Others Present:

Others Present Via Phone: Holly Bussard Vicky Pitts Jonathan Pitts Shawanna Felton

Call to Order, Welcome & Introductions

Brian Coleman called the meeting to order at 9:02 a.m.

Public Input

None was given.

Approval of Agenda

Sue Fogarty motioned to approve the agenda, with the addition of Action Item 2018-19-06. Gailen Spinka seconded the motion. Motion carried unanimously.

Consent Agenda

Administrative Committee Minutes – June 6, 2018

Board Minutes – June 6, 2018

Executive Committee Minutes – June 12, 2018

Gailen Spinka motioned to approve the Consent Agenda. Sue Fogarty seconded the motion. Motion carried unanimously.

Action Item: 2018-19-01 Board Membership

Mrs. Bosanko presented the action item, which the appointment of Shawanna Felton to serve as a Sumter County private sector Board member, and continues Connie Mahan's membership on the Board for a second term.

Sue Fogarty motioned to accept Action Item: 2018-19-01. Gailen Spinka seconded the motion. Motion carried unanimously.

Action Item: 2017-18-22 Cummins vs The Early Learning Coalition of the Nature Coast Settlement

Mrs. Bosanko presented the action item, explaining the decision to approve a settlement agreement of \$15,000 in the Cummins vs The Early Learning Coalition of the Nature Coast lawsuit. The ELCNC is required to pay the deductible amount of \$2,500 noted in the Great American Insurance policy. The settlement cannot be paid by the insurance company because the claim relates to federal labor laws. The settlement amount must be paid by unrestricted funds or the SR budget. Mrs. Bosanko is working with OEL for guidance on this, as the ELCNC does not have sufficient unrestricted funds to cover the cost. Mrs. Bosanko requested that ELCNC Board members and staff refrain from speaking about this in public, especially in a negative light. Mr. Coleman noted that a settlement is NOT an admission of wrong in the part of the ELCNC. He stated that a settlement agreement is cheaper than litigation and/or the possible award of a higher amount. Mr. Spinka verified that the total obligation of the ELCNC is \$17,500.

Gailen Spinka motioned to accept Action Item: 2017-18-22. Dana Moxley seconded the motion. Motion carried unanimously.

Action Item: 2018-19-02 Position Reclassification

Mrs. Bosanko presented the action item, which includes the reclassification of the Facilities Coordinator to the Facilities Manager, as an exempt position. This change is proposed to be a better fit to labor law requirements, based on the duties assigned. Mr. Spinka asked about the advantage of the position being designated as exempt. Mrs. Bosanko and Mrs. Rand noted that it protects the ELC from any potential claims related to overtime. Mrs. Bosanko noted that the Facilities Coordinator comes in earlier than other staff members, and works independently due to his duties related to IT. He must be flexible to meet the needs of the ELC, and makes independent decisions.

Jeanne Harris-Lively motioned to accept Action Item # 2018-19-02. Sue Fogarty seconded the motion. Motion carried unanimously.

Action Item: 2018-19-03 Fiscal Year 2018-19 Early Learning Budget Amendment #1

Mrs. Bosanko presented the action item, which reduces the Outreach and Awareness budget based on the grant award received.

Linda Barber motioned to accept Action Item: 2018-19-03. Gailen Spinka seconded the motion. Motion carried unanimously.

Action Item: 2018-19-04 Organizational Chart Update

Mrs. Bosanko presented the action item, which updates the ELCNC Organizational Chart to reflect the position reclassification in Action Item 2018-19-02.

Sue Fogarty motioned to accept Action Item: 2018-19-04. Dana Moxley seconded the motion. Motion carried unanimously.

Action Item: 2018-19-05 School Readiness Eligibility Policies and Procedures

Mrs. Bosanko presented the action item, which adopts revisions to several eligibility policies and procedures: ELPOP-401, ELPOP-402, ELPOP-403, ELPOP-404, ELPOP-405. Mrs. Hiers stated that the policies were approved by the Board and OEL; however, procedural changes were required to remain in compliance with updated rules and regulations.

Dana Moxley motioned to accept Action Item: 2018-19-05. Sue Fogarty seconded the motion. Motion carried unanimously.

Action Item: 2018-19-06 Administrative Committee and Review Hearing Committee Membership

Mrs. Bosanko presented the action item, which appoints Tamar Jones to serve on the Administrative and Review Hearing Committees, at his request.

Gailen Spinka motioned to accept Action Item: 2018-19-06. Sue Fogarty seconded the motion. Motion carried unanimously.

Treasurer's Report

Mrs. Bosanko updated the Board with the Budget vs Actual report through June 2018. The underspending in Infant Toddler will be shifted to Gold Seal to cover the costs of infants and toddlers in that budget, which is done at the close of the year and submitted with the 13th invoice. There currently is a deficit of approximately \$50,000 in the School Readiness budget, which will be moved to the 2018-19 budget. Mrs. Bosanko noted that in the VPK program, the Coalition is required to serve all eligible children that are enrolled in the program, which resulted in a deficit in the VPK budget of \$18,000, which must be covered by reductions in the operating budget.

The budget for July 2018 shows a deficit of \$80,000, so no enrollments are occurring from the wait list at this time.

Executive Director's Report

Mrs. Bosanko presented the Executive Director's report to the Board.

School Readiness Overall Spending Rate: 99%

- Non-Direct Services: 96%
- Direct Services (Match/Advance Removed): 100%
- At this point in the fiscal year, we should be approximately 100% expended.

VPK Overall Spending Rate: 100%

- Non-Direct Services: 100%
- Direct Costs (Advance Removed): 100%

- At this point in the fiscal year, we should be approximately 100% expended. It is important to note that the VPK program is funded based on the estimated number of four-year olds in the county. When we serve more than the expected number, our spending rate is increased; however, we must enroll all children who request VPK services.

Agency Spending Overall Spending Rate: 99%

- Non-Direct Costs: 96%
- Direct Costs (items removed as above): 100%

Mrs. Bosanko reviewed the OCA thresholds and actual spending to date.

Mrs. Bosanko updated the Board with the Match activity as follows:

- Citrus County is showing a deficit of \$10,493.47.
- Sumter County is showing a deficit of \$12,360.19.
- A request for a hold harmless waiver was submitted to OEL, and was approved.

Mrs. Bosanko updated the Board on current enrollments (end of June):

- Citrus – School Readiness 759 children and VPK 144 children
- Dixie – School Readiness 36 children and VPK 1 children
- Gilchrist – School Readiness 106 children and VPK 9 children
- Levy – School Readiness 399 children and VPK 227 children
- Sumter – School Readiness 522 children and VPK 9 children

As of June 30, 2018, the waitlist for School Readiness services was 296 children.

New/Unfinished Business

None

Next Regular Meeting Date: October 3, 2018 meeting is cancelled due to conflict. It may be rescheduled, but it is likely that the next meeting will be December 5, 2018.

Public Input

None

Sue Fogarty motioned to adjourn at 9:36 am. Dana Moxley seconded the motion. Motion carried unanimously.

***If additional detail regarding the discussion at the meeting is desired, a recording is available at the Coalition's Main office in Crystal River.**

Minutes prepared by Ingrid Schaper

**Executive Committee Meeting
Draft Minutes
September 27, 2018**

Members Present:

Brian Coleman JJ Kenney

Members Present Via Phone:

Gailen Spinka

Members Absent:

Rob Wardlow

Staff Present:

Ingrid Schaper Sheri Ellis Desirae Rickman

Others Present:

Others Present Via Phone:

Vicky Pitts

Call to Order

Brian Coleman called the meeting to order at 9:31 am.

Approval of Agenda

JJ Kenney motioned to approve the agenda as presented. Gailen Spinka seconded the motion. Motion carried unanimously.

Public Input

None

Action Item # 2-18-19- ELCNC FY 2017-2018 Annual Report

Mrs. Rickman reviewed the action item, which is to adopt the ELCNC FY 2017-2018 Annual Report. The report is developed in accordance with OEL policy and procedures to capture specific information in a required format. She noted that this report is not the annual report which is developed for marketing purposes.

JJ Kenney motioned to adopt the annual report as presented. Gailen Spinka seconded the motion. Motion carried unanimously.

New/Unfinished Business

None

JJ Kenney motioned to adjourn the meeting. Gailen Spinka seconded the motion. Brian Coleman adjourned the meeting at 9:33 am.

***If additional detail regarding the discussion at the meeting is desired, a recording is available at the Coalition's main office.**

Minutes prepared by Ingrid Schaper



ACTION ITEM

Date: December 5, 2018

Subject: ELCNC FY 2017-2018 Annual Report

Action Item # 2018-19-06

Proposed Board Action

Adopt the Early Learning Coalition of the Nature Coast FY 2017-2018 Annual Report.

Budget Considerations:

None

Background Information:

Chapter 1002.84 (18) states: Each Early Learning Coalition shall:

By October 1 of each year, submit an annual report to the office. The report shall conform to the format adopted by the office and must include:

- (a) Segregation of school readiness program funds, Voluntary Prekindergarten Education Program funds, Child Care Executive Partnership Program funds, and other local revenues available to the coalition.
- (b) Details of expenditures by fund source, including total expenditures for administrative activities, quality activities, non-direct services, and direct services for children.
- (c) The total number of coalition staff and the related expenditures for salaries and benefits. For any subcontracts, the total number of contracted staff and the related expenditures for salaries and benefits must be included.
- (d) The number of children served in the school readiness program, by provider type, enumerated by age and eligibility priority category, reported as the number of children served during the month, the average participation throughout the month, and the number of children served during the month.
- (e) The total number of children disenrolled during the year and the reasons for disenrollment.
- (f) The total number of providers by provider type.
- (g) A listing of any school readiness program provider, by type, whose eligibility to deliver the school readiness program is revoked, including a brief description of the state or federal violation that resulted in the revocation.
- (h) An evaluation of its direct enhancement services.
- (i) The total number of children served in each provider facility.

Points of Consideration:

The annual report was developed in compliance with Florida's Office of Early Learning's annual report policy and procedures.

Effective Date: September 27, 2018

Supporting Documentation: ELCNC FY 2017-2018 Annual Report

Prepared by: Ingrid Schaper, Director of Education

Submitted by: Sonya Bosanko, Executive Director

Committee or Council	Date of Meeting	Action
Executive Committee	9/27/2018	Approved Unanimously



ACTION ITEM

Date: December 5, 2018

Subject: Board Membership Change – Darla Huddleston

Action Item # 2018-19-07

Proposed Board Action

Approve the following Board member appointment:

1. Darla Huddleston – appointed by Governor Rick Scott to serve as Chair, from November 16, 2018 through April 30, 2021

Budget Considerations:

None

Background Information:

None

Points of Consideration:

Florida Statute 1002.83 mandates the membership of Early Learning Coalitions, which includes a requirement the Governor appoint the Chair. Darla Huddleston was previously serving on the Board in the capacity of private sector, representing Sumter County. She replaces Rob Wardlow.

Effective Date:

November 16, 2018

Supporting Documentation: Public Notice of Appointment

Prepared by: Ingrid Schaper, Director of Education

Submitted by: Sonya Bosanko, Executive Director

Committee or Council	Date of Meeting	Action



FOR IMMEDIATE RELEASE
November 16, 2018

CONTACT: GOVERNOR'S PRESS OFFICE
(850) 717-9282
media@eog.myflorida.com

Gov. Scott Appoints Seven to Multiple Early Learning Coalitions

TALLAHASSEE, Fla. – Today, Governor Rick Scott announced one reappointment and six appointments to multiple Early Learning Coalitions across the state.

Early Learning Coalition of Duval

Marcus Rowe, 38, of Jacksonville, is a resident director and vice president at Merrill Lynch Wealth Management. He received his bachelor's degree from Dartmouth College. Rowe fills a vacant seat and is appointed for a term beginning November 16, 2018 and ending April 30, 2021.

Early Learning Coalition of Manatee

Adam Mohammadbhoj, 46, of Bradenton, is an attorney with Harlee & Bald, P.A. He received his bachelor's degree from Florida State University and his juris doctorate from Stetson University. Mohammadbhoj succeeds Howard Veltz is appointed for a term beginning November 16, 2018 and ending April 30, 2021.

Early Learning Coalition of the Nature Coast

Darla Huddleston, 67, of Bushnell, is an entrepreneur. She received her bachelor's degree from Lee College and her master's degree from the University of Tennessee. Huddleston succeeds Robert Wardlow and is appointed for a term beginning November 16, 2018 and ending April 30, 2021.

Early Learning Coalition of Pasco and Hernando

Jacob Horner, 29, of Odessa, is the senior manager of government affairs with WellCare Health Plans. He received his bachelor's and master's degrees from Florida State University. Horner fills a vacant seat and is appointed for a term beginning November 16, 2018 and ending April 30, 2021.

Early Learning Coalition of Santa Rosa

Anna Weaver, 49, of Pace, is the vice president of United Bank. Weaver fills a vacant seat and is appointed for a term beginning November 16, 2018 and ending April 30, 2021.

Early Learning Coalition of the Southwest

Victor Mraz, 37, of Fort Myers, is a financial advisor with Blue Chip Financial of Southwest Florida. He received his bachelor's and master's degrees from Barry University. Mraz fills a vacant seat and is appointed for a term beginning November 16, 2018 and ending April 30, 2021.

Early Learning Coalition of the Big Bend Region, Inc.

Monesia Brown, 46, of Tallahassee, is the director of public affairs and government relations of the east for Walmart. She received her bachelor's degree from Illinois State University and her juris doctorate from the University of Wisconsin. Brown is reappointed for a term beginning November 16, 2018 and ending April 30, 2021.

**Early Learning Coalition of the Nature Coast
Budget vs. Actual Report
July 2018 - October 2018**

	<u>Jul - Oct 18</u>	<u>Budget</u>	<u>\$ Over Budget</u>	<u>% of Budget</u>
Income				
1002 Cash Transfer	0.00			
4000 Contracts, Grants & Other				
4000-01 State & Federal Grants				
4000-01-01 SR Income	3,206,617.50	2,979,036.00	227,581.50	107.64%
4000-01-02 VPK Income	2,159,556.02	1,578,632.00	580,924.02	136.8%
4000-01-03 O&A	0.00	2,472.00	-2,472.00	0.0%
4000-01-04 PFP Project Income	55,365.26	0.00	55,365.26	100.0%
4000-01-05 University of Florid	19,600.00			
4000-01-06 SRPAS and SRREG	0.00	16,332.00	-16,332.00	0.0%
Total 4000-01 State & Federal Grants	<u>5,441,138.78</u>	<u>4,576,472.00</u>	<u>864,666.78</u>	<u>118.89%</u>
4000-03 Match Income				
4000-03-01 United Way				
4000-03-01-05 Sumter County	<u>8,000.00</u>			
Total 4000-03-01 United Way	<u>8,000.00</u>			
Total 4000-03 Match Income	8,000.00			
4000-04 Gifts,Donations,Pledges				
4000-04-01 Match Income				
4000-04-01-01 Citrus County	11,316.25			
4000-04-01-05 Sumter County	<u>10,000.00</u>			
Total 4000-04-01 Match Income	<u>21,316.25</u>			
Total 4000-04 Gifts,Donations,Pledges	<u>21,316.25</u>			
Total 4000 Contracts, Grants & Other	5,470,455.03	4,576,472.00	893,983.03	119.53%
4006 Interest Income	948.91			
4020 Other Miscellaneous Rev				
4042 Match Income				
4042-01 Match Income Citrus				
4042-01-02 Suncoast Business	<u>-2,000.00</u>			
Total 4042-01 Match Income Citrus	-2,000.00			
4042-02 Match Income Sumter				
4042-02-01 Preschool 4 All Ball	<u>-475.00</u>			
Total 4042-02 Match Income Sumter	<u>-475.00</u>			
Total 4042 Match Income	-2,475.00			
4060 Child Passenger Safety				
4060-01 Unrestricted CPS Funds	2,000.00			
4060-03 CPS Seat Income	<u>1,315.00</u>			
Total 4060 Child Passenger Safety	<u>3,315.00</u>			
Total 4020 Other Miscellaneous Rev	<u>840.00</u>			
Total Income	<u>5,472,243.94</u>	<u>4,576,472.00</u>	<u>895,771.94</u>	<u>119.57%</u>
Gross Profit	5,472,243.94	4,576,472.00	895,771.94	119.57%

Expense	Jul - Oct 18	Budget	\$ Over Budget	% of Budget
5300 (Shared Cost Pool)				
5304 Payroll Expense	-21.36			
Total 5300 (Shared Cost Pool)	-21.36			
5400 (Unrestricted Expense)	15,600.51			
6040 - Child Passenger Safety				
6040-02 CPS Marketing	142.27			
6040-03 CPS Child Seats	176.40			
6040-04 Travel	307.25			
Total 6040 - Child Passenger Safety	625.92			
6100 Program Expenses				
6100-01 Staff Development				
6100-01-01 Staff Development				
6100-01-01-01 Staff Development	1,200.00	540.00	660.00	222.22%
6100-01-01-02 Emp Certification	0.00	0.00	0.00	0.0%
6100-01-01-03 Emp Train & Mat	1,107.40	1,000.00	107.40	110.74%
6100-01-01-04 Conferences	75.00	356.00	-281.00	21.07%
Total 6100-01-01 Staff Development	2,382.40	1,896.00	486.40	125.65%
6100-01-02 Tuition Reimbursemen	819.77	1,832.00	-1,012.23	44.75%
Total 6100-01 Staff Development	3,202.17	3,728.00	-525.83	85.9%
6100-02 Professional Services				
6100-02-02 Audit	3,500.00	6,632.00	-3,132.00	52.77%
6100-02-03 IT	225.00	3,532.00	-3,307.00	6.37%
6100-02-04 Legal	0.00	332.00	-332.00	0.0%
6100-02-07 Printing & Reproduct	197.27	1,000.00	-802.73	19.73%
6100-02-08 Repair & Maint	1,307.80	1,332.00	-24.20	98.18%
6100-02-09 Other	0.00	832.00	-832.00	0.0%
Total 6100-02 Professional Services	5,230.07	13,660.00	-8,429.93	38.29%
6100-03 Occupancy				
6100-03-01 Electricity	6,593.50	4,000.00	2,593.50	164.84%
6100-03-02 Facility Maint	3,079.12	3,332.00	-252.88	92.41%
6100-03-03 Office Lease	46,172.28	31,012.00	15,160.28	148.89%
6100-03-04 Waste	1,620.05	1,400.00	220.05	115.72%
6100-03-05 Water	636.11	432.00	204.11	147.25%
6100-03-06 Storage	1,173.70	1,112.00	61.70	105.55%
6100-03-07 Sewer	522.48	416.00	106.48	125.6%
Total 6100-03 Occupancy	59,797.24	41,704.00	18,093.24	143.39%
6100-04 Postage, Freight, Deliv				
6100-04-01 Postage	249.81	3,332.00	-3,082.19	7.5%
Total 6100-04 Postage, Freight, Deliv	249.81	3,332.00	-3,082.19	7.5%
6100-05 Rentals				
6100-05-01 Office Equipment	3,870.38	4,664.00	-793.62	82.98%
Total 6100-05 Rentals	3,870.38	4,664.00	-793.62	82.98%
6100-06 Supplies				

	Jul - Oct 18	Budget	\$ Over Budget	% of Budget
6100-06-01 Office Supplies	3,079.38	4,000.00	-920.62	76.99%
Total 6100-06 Supplies	3,079.38	4,000.00	-920.62	76.99%
6100-07 Communications				
6100-07-01 Office Phones	5,018.76	4,664.00	354.76	107.61%
6100-07-02 Cell Phones	2,412.29	2,660.00	-247.71	90.69%
6100-07-03 Internet	5,784.28	5,164.00	620.28	112.01%
Total 6100-07 Communications	13,215.33	12,488.00	727.33	105.82%
6100-08 Insurance				
6100-08-01 D & O	3,975.50	1,364.00	2,611.50	291.46%
6100-08-03 General Liability	1,211.93	1,500.00	-288.07	80.8%
6100-08-04 Worker's Comp	12,663.72	4,864.00	7,799.72	260.36%
6100-08-06 Other Insurance	54.00	132.00	-78.00	40.91%
Total 6100-08 Insurance	17,905.15	7,860.00	10,045.15	227.8%
6100-09 Tangible Personal Prop				
6100-09-01 Equip =>\$1,000				
6100-09-01-01 Elec Equip	0.00	164.00	-164.00	0.0%
Total 6100-09-01 Equip =>\$1,000	0.00	164.00	-164.00	0.0%
6100-09-02 Equip =<1000				
6100-09-02-01 Computers				
6100-09-02-01-01 < = 250	234.15	164.00	70.15	142.77%
6100-09-02-01-02 > = 250	499.00	2,660.00	-2,161.00	18.76%
Total 6100-09-02-01 Computers	733.15	2,824.00	-2,090.85	25.96%
6100-09-02-02 Non Fixed Assets				
6100-09-02-02-01 < = 250	1,566.28	1,080.00	486.28	145.03%
6100-09-02-02-02 > = 250	863.97	500.00	363.97	172.79%
Total 6100-09-02-02 Non Fixed Assets	2,430.25	1,580.00	850.25	153.81%
6100-09-02-03 Electronic Equip				
6100-09-02-03-01 < = 250	135.94	164.00	-28.06	82.89%
6100-09-02-03-02 > = 250	1,030.00	664.00	366.00	155.12%
Total 6100-09-02-03 Electronic Equip	1,165.94	828.00	337.94	140.81%
Total 6100-09-02 Equip =<1000	4,329.34	5,232.00	-902.66	82.75%
Total 6100-09 Tangible Personal Prop	4,329.34	5,396.00	-1,066.66	80.23%
6100-10 Quality				
6100-10-01 Classroom Materials	-150.00	0.00	-150.00	100.0%
6100-10-02 Training Materials	1,035.34	5,000.00	-3,964.66	20.71%
6100-10-03 Educ & Outreach	0.00	0.00	0.00	0.0%
6100-10-05 Scholarships	1,020.00	5,000.00	-3,980.00	20.4%
Total 6100-10 Quality	1,905.34	10,000.00	-8,094.66	19.05%
6100-11 Travel				
6100-11-01 Travel In-State (OA)	1,090.10	3,332.00	-2,241.90	32.72%
6100-11-03 Travel - Local	7,192.88	11,664.00	-4,471.12	61.67%
6100-11-04 Travel - Board	15.66	500.00	-484.34	3.13%
Total 6100-11 Travel	8,298.64	15,496.00	-7,197.36	53.55%

	Jul - Oct 18	Budget	\$ Over Budget	% of Budget
6100-12 Other Expenses				
6100-12-01 Bank Fees (Inc ACH)	1,453.76	1,664.00	-210.24	87.37%
6100-12-02 Software	0.00	664.00	-664.00	0.0%
6100-12-03 Web Services				
6100-12-03-02 Web Serv - Other	0.00	132.00	-132.00	0.0%
Total 6100-12-03 Web Services	0.00	132.00	-132.00	0.0%
6100-12-04 Other Emp Expend	0.00	100.00	-100.00	0.0%
6100-12-05 Dues & Subscrip	4,025.47	1,500.00	2,525.47	268.37%
6100-12-06 Tax, License, Fee	1,047.03	1,900.00	-852.97	55.11%
6100-12-08 Misc/Other Current	0.00	164.00	-164.00	0.0%
6100-12-09 Advertising				
6100-12-09-01 Ad - General	1,636.80	1,664.00	-27.20	98.37%
6100-12-09-02 Ad - Legal	111.47	464.00	-352.53	24.02%
Total 6100-12-09 Advertising	1,748.27	2,128.00	-379.73	82.16%
Total 6100-12 Other Expenses	8,274.53	8,252.00	22.53	100.27%
6100-13 Employer Prov Sal & Ben				
6100-13-01 Salaries	309,880.69	381,124.00	-71,243.31	81.31%
6100-13-02 Payroll Taxes	23,279.29	34,676.00	-11,396.71	67.13%
6100-13-03 Benefits - Reemploy	0.00	932.00	-932.00	0.0%
6100-13-04 Health Benefits	16,420.69	47,180.00	-30,759.31	34.8%
6100-13-05 Retirement Benefits	27,596.32	37,864.00	-10,267.68	72.88%
6100-13-06 Life, Disability, Other	8,425.39	15,728.00	-7,302.61	53.57%
6100-13-07 PLT	0.00	11,696.00	-11,696.00	0.0%
Total 6100-13 Employer Prov Sal & Ben	385,602.38	529,200.00	-143,597.62	72.87%
6100-14 Direct Services - Child				
6100-14-01 School Readiness				
6100-14-01-02 97G00	20,877.62	22,744.00	-1,866.38	91.79%
6100-14-01-03 97GNW	198,352.31	204,684.00	-6,331.69	96.91%
6100-14-01-04 97GSD	48,590.05	113,716.00	-65,125.95	42.73%
6100-14-01-05 97P00	1,213,525.43	1,410,064.00	-196,538.57	86.06%
6100-14-01-06 97R00	530,363.40	523,088.00	7,275.40	101.39%
6100-14-01-13 97CSQ	0.00	0.00	0.00	0.0%
Total 6100-14-01 School Readiness	2,011,708.81	2,274,296.00	-262,587.19	88.45%
6100-14-02 VPK				
6100-14-02-01 VPPRS - School Yr	1,345,951.93	1,509,508.00	-163,556.07	89.17%
6100-14-02-02 VPPRS - Summer	15,632.78	15,633.00	-0.22	100.0%
6100-14-02-03 VPKSD	9,599.80	9,600.00	-0.20	100.0%
6100-14-02-04 VPPRP Prepay	24,322.23			
Total 6100-14-02 VPK	1,395,506.74	1,534,741.00	-139,234.26	90.93%
Total 6100-14 Direct Services - Child	3,407,215.55	3,809,037.00	-401,821.45	89.45%
6100-15 VPK Awareness Grant				
6100-15-01 VPMNI	0.00	2,472.00	-2,472.00	0.0%
Total 6100-15 VPK Awareness Grant	0.00	2,472.00	-2,472.00	0.0%
6100-16 Program Advance				

	Jul - Oct 18	Budget	\$ Over Budget	% of Budget
6100-16-01 SR Advance	720,000.00			
6100-16-02 VPK Advance	730,000.00			
Total 6100-16 Program Advance	1,450,000.00			
6100-17 Performance Pilot Proje				
6100-17-01 97PFA	589.79	7,028.00	-6,438.21	8.39%
6100-17-14 PFPPD	49,609.90	60,284.00	-10,674.10	82.29%
6100-17-15 97PFQ	36.80	332.00	-295.20	11.08%
6100-17-21 PFPC L	0.00	0.00	0.00	0.0%
Total 6100-17 Performance Pilot Proje	50,236.49	67,644.00	-17,407.51	74.27%
6100-18 SR Deficit Expenses				
6100-18-01 97BBA	0.00	21,081.00	-21,081.00	0.0%
6100-18-02 97FIR	0.00	59.42	-59.42	0.0%
6100-18-03 97BBD	0.00	10,943.29	-10,943.29	0.0%
6100-18-04 97Q00	0.00	9,841.30	-9,841.30	0.0%
6100-18-05 97QCS	0.00	890.92	-890.92	0.0%
6100-18-06 97QAS	0.00	0.24	-0.24	0.0%
6100-18-07 97QTA	0.00	2,434.16	-2,434.16	0.0%
6100-18-08 97QPD	0.00	4,773.22	-4,773.22	0.0%
6100-18-09 97QPT	0.00	3,460.24	-3,460.24	0.0%
6100-18-11 97QI4	0.00	6,605.19	-6,605.19	0.0%
6100-18-12 97QIN	0.00	925.70	-925.70	0.0%
6100-18-13 97BDE	0.00	12,781.19	-12,781.19	0.0%
6100-18-14 97INT	0.00	24.64	-24.64	0.0%
6100-18-15 97ICS	0.00	546.05	-546.05	0.0%
6100-18-21 97QHS	0.00	192.57	-192.57	0.0%
Total 6100-18 SR Deficit Expenses	0.00	74,559.13	-74,559.13	0.0%
6100-19 VPK Deficit Expenses				
6100-19-01 VPADM	0.00	25,075.61	-25,075.61	0.0%
6100-19-02 VPENR	0.00	3,769.89	-3,769.89	0.0%
6100-19-03 VPMON	0.00	107.14	-107.14	0.0%
6100-19-04 VPPRS	0.00	-860.07	860.07	0.0%
6100-19-05 VPKSD	0.00	10,537.28	-10,537.28	0.0%
Total 6100-19 VPK Deficit Expenses	0.00	38,629.85	-38,629.85	0.0%
6100-20 Provider Assessments				
6100-20-01 SRPAS	0.00	16,332.00	-16,332.00	0.0%
Total 6100-20 Provider Assessments	0.00	16,332.00	-16,332.00	0.0%
Total 6100 Program Expenses	5,422,411.80	4,668,453.98	753,957.82	116.15%
8000 - Provider Disbursement				
8000-02 VPK	-27.82			
Total 8000 - Provider Disbursement	-27.82			
Total Expense	5,438,589.05	4,668,453.98	770,135.07	116.5%
Net Income	33,654.89	-91,981.98	125,636.87	-36.59%

FINANCE DEPARTMENT UPDATE:

Narrative Budget Report October 2018

Spending Rate:

Below are the actual rates for each program, which are also broken out by non-direct services and direct services, and the agency wide spending rates for July through October 2018:

School Readiness Overall Spending Rate: 29.3%*

- Non-Direct Services: 28.5%
- Direct Services (Match/Advance Removed): 29.5%*
- At this point in the fiscal year, we should be approximately 33% expended.

VPK Overall Spending Rate: 31.1%*

- Non-Direct Services: 38.1%
- Direct Costs (Advance Removed): 30.7%*
- At this point in the fiscal year, we should be approximately 100% expended. It is important to note that the VPK program is funded based on the estimated number of four-year olds in the county. When we serve more than the expected number, our spending rate is increased; however, we must enroll all children who request VPK services.

Agency Spending Overall Spending Rate: 29.7%*

- Non-Direct Costs: 28.3%
- Direct Costs (items removed as above): 29.9%*

Spending Rate Threshold: Below is a list of the thresholds that are required for each OCA and the actual percentage year to date.

School Readiness Program:

<u>OCA</u>	<u>Threshold</u>	<u>Actual Spending Year to Date</u>
Administration	Max 5%	5.77%*
Admin/Non Direct/Quality	Max 22%	21.32%*
Infant & Toddler	Min \$122,749	16,294.95 (13.28%)
Quality	Min 4%	7.33%*
Direct Services	Min 78%	78.68%*

Voluntary Pre-Kindergarten:

<u>OCA</u>	<u>Threshold</u>	<u>Actual Spending to Date</u>
Administration	4% of Direct Services Expenses	4.95%*
Direct Services	96%	

***Figures are calculated utilizing ESTIMATED child care costs due to the non-operational OEL EFS Mod System.**

School Readiness Match Report and Projections:

Month	Citrus County	Sumter County	Status
July	\$5,866.31	\$5,446.21	ESTIMATED*
August	\$5,834.35	\$6,478.43	ESTIMATED*
September	\$6,237.77	\$5,069.61	ESTIMATED*
October	\$6,351.02	\$5,833.28	ESTIMATED*
November	\$6,351.02	\$5,833.28	Projected*
December	\$6,351.02	\$5,833.28	Projected*
January	\$6,351.02	\$5,833.28	Projected*
February	\$6,351.02	\$5,833.28	Projected*
March	\$6,351.02	\$5,833.28	Projected*
April	\$6,351.02	\$5,833.28	Projected*
May	\$6,351.02	\$5,833.28	Projected*
June	\$6,351.02	\$5,833.28	Projected*
Total	\$75,097.61	\$69,493.77	Projected*
Total Match Committed	\$11,316.25	\$18,000.00	
Variance	(\$63,781.36)	(\$51,493.77)	

Gold Seal Report and Projections:

GOLD SEAL PROVIDER REPORT			
School Readiness			
	Total Gold Seal Budget:	\$341,147	
	Total INT Budget:		
Month	Total Gold Seal Expenditures	Remaining Budget	
Jul-18	\$22,840.75	\$318,306 *	
Aug-18	\$25,749.30	\$292,557 *	
Sep-18	\$25,749.30	\$266,808 *	
Oct-18	\$25,749.30	\$241,058 *	
Nov-18	\$25,749.30	\$215,309 *	
Dec-18	\$25,749.30	\$189,560 *	
Jan-19	\$25,749.30	\$163,810 *	
Feb-19	\$25,749.30	\$138,061 *	
Mar-19	\$25,749.30	\$112,312 *	
Apr-19	\$25,749.30	\$86,563 *	
May-19	\$25,749.30	\$60,813 *	
Jun-19	\$25,749.30	\$35,064 *	

Enrollment: The following represents School Readiness and VPK enrollment by county for October 2018:

County	# of SR children enrolled*	# of VPK children enrolled*
Citrus	730	870
Dixie	30	108
Gilchrist	93	128
Levy	395	350
Sumter	784	511
Total	2032	1967

School Readiness Waitlist:

October 2018	Infant	Toddler	Two	Three	Four	Five	S.A.	Total
Citrus	13	20	18	13	7	6	47	124
Dixie	0	0	0	0	0	0	1	1
Gilchrist	1	1	1	1	0	1	6	11
Levy	7	10	1	4	4	4	14	44
Sumter	5	8	2	6	8	4	30	63
Total	26	39	22	24	19	15	98	243

****Figures are calculated utilizing ESTIMATED child care costs due to the non-operational OEL EFS Mod System.***

**Early Learning Coalition of the Nature Coast
OCTOBER 2018***

Citrus County Budget Amount: <u>\$2,729,164.00</u>							Dixie County Budget Amount: <u>\$68,229.00</u>						
Month	# of Kids Served	Avg Daily Rate	# of Days	Actual Child Care	Balance	Status	Month	# of Kids Served	Avg Daily Rate	# of Days	Actual Child Care	Balance	Status
July	759	\$13.04	22	\$217,713.67	\$2,511,450.33	E	July	36	\$12.44	22	\$9,856.37	\$58,372.63	E
Aug	724	\$13.67	23	\$227,639.28	\$2,283,811.05	E	Aug	34	\$12.44	23	\$10,300.32	\$48,072.31	E
Sept	730	\$13.67	20	\$199,582.00	\$2,084,229.05	E	Sept	34	\$12.44	20	\$8,459.20	\$39,613.11	E
Oct	730	\$13.67	23	\$229,519.30	\$1,854,709.75	E	Oct	30	\$12.44	23	\$8,583.60	\$31,029.51	E
Nov	730	\$13.67	22	\$219,540.20	\$1,635,169.55	P	Nov	30	\$12.44	22	\$8,210.40	\$22,819.11	P
Dec	730	\$13.67	21	\$209,561.10	\$1,425,608.45	P	Dec	30	\$12.44	21	\$7,837.20	\$14,981.91	P
Jan	730	\$13.67	23	\$229,519.30	\$1,196,089.15	P	Jan	30	\$12.44	23	\$8,583.60	\$6,398.31	P
Feb	730	\$13.67	20	\$199,582.00	\$996,507.15	P	Feb	30	\$12.44	20	\$7,464.00	-\$1,065.69	P
Mar	730	\$13.67	21	\$209,561.10	\$786,946.05	P	Mar	30	\$12.44	21	\$7,837.20	-\$8,902.89	P
Apr	730	\$13.67	22	\$219,540.20	\$567,405.85	P	Apr	30	\$12.44	22	\$8,210.40	-\$17,113.29	P
May	730	\$13.67	23	\$229,519.30	\$337,886.55	P	May	30	\$12.44	23	\$8,583.60	-\$25,696.89	P
Jun	730	\$13.67	20	\$199,582.00	\$138,304.55	P	Jun	30	\$12.44	20	\$7,464.00	-\$33,160.89	P
Total			260	\$2,590,859.45	\$138,304.55	S	Total			260	\$101,389.89	-\$33,160.89	D
Gilchrist County Budget Amount: <u>\$409,375.00</u>							Levy County Budget Amount: <u>\$1,364,582.00</u>						
Month	# of Kids Served	Avg Daily Rate	# of Days	Actual Child Care	Balance	Status	Month	# of Kids Served	Avg Daily Rate	# of Days	Actual Child Care	Balance	Status
July	106	\$17.01	22	\$39,676.60	\$369,698.40	E	July	399	\$13.15	22	\$115,466.21	\$1,249,115.79	E
Aug	98	\$17.01	23	\$38,340.54	\$331,357.86	E	Aug	400	\$13.15	23	\$120,980.00	\$1,128,135.79	E
Sept	97	\$17.01	20	\$32,999.40	\$298,358.46	E	Sept	398	\$13.15	20	\$104,674.00	\$1,023,461.79	E
Oct	93	\$17.01	23	\$36,384.39	\$261,974.07	E	Oct	395	\$13.15	23	\$119,467.75	\$903,994.04	E
Nov	93	\$17.01	22	\$34,802.46	\$227,171.61	P	Nov	395	\$13.15	22	\$114,273.50	\$789,720.54	P
Dec	93	\$17.01	21	\$33,220.53	\$193,951.08	P	Dec	395	\$13.15	21	\$109,079.25	\$680,641.29	P
Jan	93	\$17.01	23	\$36,384.39	\$157,566.69	P	Jan	395	\$13.15	23	\$119,467.75	\$561,173.54	P
Feb	93	\$17.01	20	\$31,638.60	\$125,928.09	P	Feb	395	\$13.15	20	\$103,885.00	\$457,288.54	P
Mar	93	\$17.01	21	\$33,220.53	\$92,707.56	P	Mar	395	\$13.15	21	\$109,079.25	\$348,209.29	P
Apr	93	\$17.01	22	\$34,802.46	\$57,905.10	P	Apr	395	\$13.15	22	\$114,273.50	\$233,935.79	P
May	93	\$17.01	23	\$36,384.39	\$21,520.71	P	May	395	\$13.15	23	\$119,467.75	\$114,468.04	P
Jun	93	\$17.01	20	\$31,638.60	-\$10,117.89	P	Jun	395	\$13.15	20	\$103,885.00	\$10,583.04	P
Total			260	\$419,492.89	-\$10,117.89	D	Total			260	\$1,353,998.96	\$10,583.04	S
Sumter County Budget Amount: <u>\$2,251,559.00</u>							Nature Coast Budget Amount: <u>\$6,822,909.00</u>						
Month	# of Kids Served	Avg Daily Rate	# of Days	Actual Child Care	Balance	Status	Month	# of Kids Served	Avg Daily Rate	# of Days	Actual Child Care	Balance	Status
July	522	\$14.51	22	\$166,596.13	\$2,084,962.87	E	July	1,822	\$14.03	22	\$549,308.98	\$6,273,600.02	E
Aug	806	\$14.51	23	\$268,986.38	\$1,815,976.49	E	Aug	2,064	\$14.16	23	\$666,246.52	\$5,607,353.50	E
Sept	794	\$14.51	20	\$230,418.80	\$1,585,557.69	E	Sept	2,053	\$14.16	20	\$576,133.40	\$5,031,220.10	E
Oct	784	\$14.51	23	\$261,644.32	\$1,323,913.37	E	Oct	2,032	\$14.16	23	\$655,599.36	\$4,375,620.74	E
Nov	784	\$14.51	22	\$250,268.48	\$1,073,644.89	P	Nov	2,032	\$14.16	22	\$627,095.04	\$3,748,525.70	P
Dec	784	\$14.51	21	\$238,892.64	\$834,752.25	P	Dec	2,032	\$14.16	21	\$598,590.72	\$3,149,934.98	P
Jan	784	\$14.51	23	\$261,644.32	\$573,107.93	P	Jan	2,032	\$14.16	23	\$655,599.36	\$2,494,335.62	P
Feb	784	\$14.51	20	\$227,516.80	\$345,591.13	P	Feb	2,032	\$14.16	20	\$570,086.40	\$1,924,249.22	P
Mar	784	\$14.51	21	\$238,892.64	\$106,698.49	P	Mar	2,032	\$14.16	21	\$598,590.72	\$1,325,658.50	P
Apr	784	\$14.51	22	\$250,268.48	-\$143,569.99	P	Apr	2,032	\$14.16	22	\$627,095.04	\$698,563.46	P
May	784	\$14.51	23	\$261,644.32	-\$405,214.31	P	May	2,032	\$14.16	23	\$655,599.36	\$42,964.10	P
Jun	784	\$14.51	20	\$227,516.80	-\$632,731.11	P	Jun	2,032	\$14.16	20	\$570,086.40	-\$527,122.30	P
Total			260	\$2,884,290.11	-\$632,731.11	D	Total			260	\$7,350,031.30	-\$527,122.30	D

EDUCATION DEPARTMENT UPDATE:

Months included: July – October

School Readiness Child Screening Program	
# of screenings completed by parents/caregivers	306
# of parents/caregivers who opted out of screening	88
# of screenings with noted areas of concern	161
# of referrals provided	8

Training Program			
	<u>Citrus</u>	<u>DGL</u>	<u>Sumter</u>
# of training hours provided or facilitated	4	4	4
# of training participants	25	17	5
TIP Program expenditures	\$600	\$330	\$150

Contract Monitoring Activities	
<u>School Readiness Program – 50 required in sample</u> No monitors are fully completed due to issues with EFS Mod	
# of monitors completed	25 in process (site visit components completed)
Average score achieved	
Common concerns noted	
<u>VPK Program – 49 required in sample</u> Some of the required monitors will be completed by public school sites	
# of monitors completed	
Average score achieved	
Common concerns noted	

Performance Funding Project & School Readiness Program Assessment/Quality Activities	
# of participating PFP programs	22
# of MMCI training hours offered	16
# of MMCI participants	75
# of Career Pathway participants	5
# of participants in Early Learning Florida courses	0
# of CLASS pre-observations (PFP)	57
# of CLASS post-observations (PFP)	0
# of CLASS observations (SR)	1

Child Passenger Safety Program Activities			
	<u>Citrus</u>	<u>Dixie/Gilchrist/Levy</u>	<u>Sumter</u>
Number of inspections completed	61	8	8
Number of seats correct upon arrival	4	0	0
Number of installations for newborns	11	1	0
% of seats incorrect upon arrival (misuse rate)*	75%	83%	100%
Total number of seats provided (includes installations for newborns)	36	7	7
Number of caregivers educated	53	7	6
Number of community events attended	5	1	1
Number of contacts at community events	71	25	5
Number of media releases	8	4	5
Client fees collected	\$945	\$90	\$190
Donations received	\$2,000 Pilot Club	0	0

* Misuse rate is calculated by subtracting the number of correct seats and new installations from the total number of inspections completed, and dividing the balance by the total.

Public Relations Update:

July - October 2018

- Agency Presentations –** Homosassa Rotary
Black Diamond Foundation
Publix Charities
- Community Involvement –** Sumter Board of County Commission Meeting
United Way Lake & Sumter Partner Meeting
Sumter Transportation Disadvantaged Meeting
Wildwood City Council Meeting
Sumter Children’s Alliance Meeting
Sumter Affordable Housing Advisory Council Meeting
Dixie County Transportation Disadvantaged Board Meeting
Child Abuse Prevention & Permanency Statewide Conference Call
Children’s Week Statewide Planning Conference Call
Kids Central Wildwood Community Center Advisory Council Meeting
Leadership Citrus Planning Meeting
Citrus County Transportation Disadvantaged Coordinating Board Meeting
Citrus County Family Law Advisory Group Meeting
Central Healthy Families Advisory Board Meeting
Sumter County Family Law Advisory Group Meeting
Levy County Transportation Disadvantaged Coordinating Board Meeting
Sumter County UF/IFAS Family Advisory Council Meeting
Circuit 5, Sumter County Baby Court Meeting
Mid FL Homeless Coalition Continuum of Care Stakeholders Meeting
City of Bushnell City Council Meeting
- Grant Writing –** United Way of Lake & Sumter Counties
Black Diamond Foundation
- Community Wide Initiatives –** Leadership Citrus Class of 2018 Recruitment Event
Sumter Baker Act Organizational Meeting
ELCNC Annual Training Luncheon/Team Building/Employee of the Year
Suncoast Business Masters Event Planning Meetings
Fall Raffle Fundraiser

Eligibility Department Update:

Referral Type	2017-18	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	March	April	May	June	TOTAL	ALL COUNTY TOTAL TO DATE
PS (Protective Service)															
Child from a family under DCF's supervision for abuse or neglect	Citrus	9	11	5	19	1	10	7	5	4	12	7	15	105	246
	DGL	4	5	1	16	2	4	5	3	1	11	8	9	69	
	Sumter	6	10	4	8	2	1	3	6	2	17	6	7	72	
PI (Protective Investigation)															
Child from a family that DCF is investigating for child abuse or neglect	Citrus	6	4	0	4	7	3	8	1	1	3	3	3	43	120
	DGL	2	2	1	0	4	2	0	2	2	4	0	1	20	
	Sumter	5	3	3	11	2	4	6	3	2	14	2	2	57	
FOSTER															
Child placed in foster care under DCF's supervision due to abuse or neglect	Citrus	0	3	0	7	0	1	1	0	5	4	2	7	30	48
	DGL	2	1	0	0	0	1	1	0	0	0	0	0	5	
	Sumter	6	1	0	0	0	0	1	3	0	2	0	0	13	
CAREERSOURCE															
Needy families receiving cash assistance required to participate in job training and support services	Citrus	16	5	0	3	0	2	6	1	3	1	2	5	44	98
	DGL	2	0	2	9	0	0	8	2	2	2	3	4	34	
	Sumter	0	0	0	1	0	0	7	0	0	3	5	4	20	
D. VIOLENCE															
Child in custody of parent that is a victim of domestic violence and residing in a certified domestic violence center	Citrus	1	0	0	3	0	0	0	0	0	4	2	0	10	16
	DGL	0	0	0	0	0	0	0	1	0	1	0	0	2	
	Sumter	2	1	0	1	0	0	0	0	0	0	0	0	4	
DIVERSION															
Family participating with department prescribed activities: education, health services, work program	Citrus	0	0	0	2	0	0	0	0	0	1	7	5	15	69
	DGL	2	0	0	0	0	0	0	0	0	2	0	10	14	
	Sumter	0	4	3	5	5	5	3	2	3	4	2	4	40	
HOMELESS															
Child in custody of parent that has been declared homeless by a DCF designated lead agency	Citrus	0	0	0	4	2	0	0	0	0	3	0	1	1	10
	DGL	3	0	0	0	0	0	0	0	0	0	0	0	3	
	Sumter	0	0	0	0	0	1	0	0	0	0	0	0	1	

Executive Director's Update:

Membership:

<p><u>Board Members</u></p> <ol style="list-style-type: none"> 1. Alexa Mills 2. Barbara Locke 3. Beverly Goodman* 4. Blake Fugate* 5. Brian Coleman 6. Connie Mahan* 7. Dale French 8. Dana Moxley 9. Darla Huddleston* 10. Gailen Spinka* 11. Heidi Rand 12. Jeanne Harris-Lively 13. JJ Kenney* 14. Linda Barber 15. Robert Bradburn 16. Shawanna Felton* 17. Sonya Warden 18. Sue Cohill Fogarty* 19. Tamar Jones* 	<p><u>Executive Committee</u></p> <ol style="list-style-type: none"> 1. Darla Huddleston 2. Brian Coleman 3. Gailen Spinka 4. JJ Kenney <p><u>Administrative Committee</u></p> <ol style="list-style-type: none"> 1. Gailen Spinka 2. JJ Kenney 3. Sonya Warden 4. Beverly Goodman 5. Tamar Jones 	<p><u>Marketing Committee</u></p> <ol style="list-style-type: none"> 1. Barbara Locke 2. Gailen Spinka 3. Holly Bussard 4. Tamar Jones <p><u>Review Hearing Committee</u></p> <ol style="list-style-type: none"> 1. Linda Barber 2. Tamar Jones 3. Blake Fugate 4. Vacant 5. Gailen Spinka
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*Indicates Private Sector

1. The following chart provides Board Member representation by ELCNC regions.

Citrus 5 Members (26%)	Dixie, Gilchrist, and Levy 8 Members (42%)	Sumter 6 Members (32%)
<ol style="list-style-type: none"> 1. Gailen Spinka 2. JJ Kenney 3. Linda Barber 4. Brian Coleman 5. Sue Cohill Fogarty 	<ol style="list-style-type: none"> 1. Alexa Mills 2. Barbara Locke 3. Beverly Goodman 4. Blake Fugate 5. Dale French 6. Dana Moxley 7. Sonya Warden 8. Tamar Jones 	<ol style="list-style-type: none"> 1. Connie Mahan 2. Heidi Rand 3. Jeanne Harris-Lively 4. Robert Bradburn 5. Darla Huddleston 6. Shawanna Felton

2. There are nine Private Sector Members, which represents 47% of the Board.
3. The ELCNC's goal is to recruit one Gubernatorial applicant to fill one private sector vacancy and one additional Citrus Board Member.